

Hal - Lija Local Council

**Business Plan
for the
Period
2020 - 2024**

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Overview and Summary

The Hal Lija Local Council is presenting the Business Plan for the period 2020 – 2024.

The Hal Lija Local Council is expecting to make a deficit of €5,178 in 2020 and surplus of €193 in 2021, €3,049 in 2022, €5,983 in 2023 and €9,494 in 2024.

Total Income is expected to €347,374 in 2020, €363,371 in 2021, €380,539 in 2022, €398,567 in 2023 and €417,494 in 2024. This Income comes mainly from the Annual Allocation received from the Government.

Total Expenditure is projected to amount to circa €352,552 in 2020, €363,178 in 2021, €377,490 in 2022, €392,584 in 2023 and €408,000 in 2024.

This being the budgeted depreciation.

Road Maintenance Works

Our Works Unit which is made up of two (2) persons from CWSEF and one (1) persons from RSS Ltd, is carrying out minor infrastructural works and works of an urgent nature around the locality. The team is a great asset to the council because action can be taken and problems are solved without undue delay. On a regular basis, the above mentioned workers carry out patching works of an urgent nature so as to prevent damage to vehicles or an accident. They also refresh all faded road markings in the locality, repair pavements and traffic signs when needed.

The state of some roads, will in the very near future entail their being taken up. The Council does not have the necessary funds to re-instate roads through its budget. However, the Council will do its utmost to repair any urgent areas.

The Hal Lija Local Council with the help of the Planning Authority (by means of obtained development funds) shall be re-surfacing part of Preziosi street alley 2, with concrete imprint.

The re-construction of Fernand Gregh street, (which was one of the many streets in the locality which had a very deteriorated state) commenced and has been completed in year 2019 by Infrastructure Malta. In year 2019 Infrastructure Malta has also commenced with re-construction works in Karlu Darmanin street and Saviour street and these works are still on-going. Infrastructure Malta also confirmed that Sir Ugo Mifsud street, part of Annibale Preca street and Main street will be resurfaced in the coming seven years, as the state of these streets has deteriorated considerably over the past years.

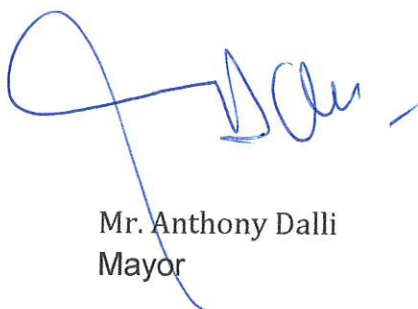
Projects for the coming years

Since the current financial allocation is only sufficient to cater for the day to day running of the locality, we hopefully anticipate that due to our control on spending, the council's capital projects will be entirely financed through the allocation from the central government and other assistance programmes from various departments, potentially including EU funding.

The Hal Lija Local Council is considering the below projects for the coming five (5) years:

- The acquisition of new council premises,
- The Resurfacing of p/o Preziosi str alley 2,
- The Resurfacing of deteriorated streets in the village,
- The Re-construction of pavements in the village,
- Improvement of the infrastructure and traffic system of the village especially in Annibale Preca street,
- Improvement of street lighting in the village,
- Participation in various funding programmes,
- Restoration of the Belvedere Tower,
- New street furniture and the enhancement of the Recreational Centre in Giovanni Barbara street.

This Business Plan has been approved by the Council.



Mr. Anthony Dalli
Mayor



Ms. Pamela Borg
Executive Secretary

Statement of Income and Expenditure**DESCRIPTION**

A	B	C	D	E	F (A+B+C+D+E)
BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
2020	2021	2022	2023	2024	2020-2024
€	€	€	€	€	€

Income

Funds received from Central Government (1)	303,418	318,089	333,493	349,668	366,651	1,671,319
Income raised from Bye-Laws (2)	15,292	15,685	16,469	17,293	18,157	82,896
Income raised from LES (3)	12,000	12,100	12,205	12,315	12,431	61,051
Investment Income (4)	-	-	-	-	-	-
Other Income (5)	16,664	17,497	18,372	19,291	20,255	92,079
TOTAL	347,374	363,371	380,539	398,567	417,494	1,907,345

Expenditure

Personal Emoluments (6)	100,853	104,430	108,126	111,823	115,520	540,752
Operations and Maintenance (7)	163,615	170,126	178,610	187,769	197,138	897,258
Administration (8)	54,084	54,622	56,754	58,992	61,342	285,794
Finance Cost (9)	-	-	-	-	-	-
Other Expenditure (10)	34,000	34,000	34,000	34,000	34,000	170,000
TOTAL	352,552	363,178	377,490	392,584	408,000	1,893,804

Surplus / Deficit

(5,178)	193	3,049	5,983	9,494	13,541
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Statement of Financial Position

DESCRIPTION

A	B	C	D	E	F (A+B+C+D+E)
BUDGET Jan-Dec 2020	BUDGET Jan-Dec 2021	BUDGET Jan-Dec 2022	BUDGET Jan-Dec 2023	BUDGET Jan-Dec 2024	BUDGET Period 2020-2024
€	€	€	€	€	€

Non-current Assets

Property, Plant and Equipment (16)

246,683	242,683	238,683	234,683	235,683	1,198,415
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Current Assets

Inventories (11)

Receivables (12)

Cash and Cash Equivalents (13)

3,500	3,300	3,200	3,000	3,000	16,000
8,000	8,500	10,500	11,500	10,000	48,500
204,667	210,860	215,909	226,892	233,886	1,092,214

Total Current Assets

216,167	222,660	229,609	241,392	246,886	1,156,714
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Current Liabilities (14)

Payables

97,500	80,500	65,500	51,000	34,000	328,500
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Total Current Liabilities

97,500	80,500	65,500	51,000	34,000	328,500
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Net Current Assets

118,667	142,160	164,109	190,392	212,886	828,214
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Non-current liabilities (15)

-	-	-	-	-	-
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Net Assets

365,350	384,843	402,792	425,075	448,569	2,026,629
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Reserves

Retained Funds

365,350	384,843	402,792	425,075	448,569	2,026,629
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Financial Situation Indicator

DESCRIPTION

A	B	C	D	E	F (A+B+C+D+E)
BUDGET Jan-Dec 2020	BUDGET Jan-Dec 2021	BUDGET Jan-Dec 2022	BUDGET Jan-Dec 2023	BUDGET Jan-Dec 2024	BUDGET Period 2020-2024
€	€	€	€	€	€
216,167	222,660	229,609	241,392	246,886	1,156,714
97,500	80,500	65,500	51,000	34,000	328,500
118,667	142,160	164,109	190,392	212,886	828,214
293,418	308,089	323,493	339,668	356,651	925,000

Working Capital

FSI	40 %	46 %	51 %	56 %	60 %	90 %
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Cash Budget

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2020	2021	2022	2023	2024	2020-2024
	€	€	€	€	€	€
Cash Inflows						
Government cash inflows	303,418	318,089	333,493	349,668	366,651	1,671,319
Cash flows from Bye-Laws & L.N fees	15,292	15,685	16,469	17,293	18,157	82,896
Local Enforcement cash flows	24,664	28,597	28,577	30,606	34,186	146,630
Finance cash flows						
Loan Proceeds						-
Investment income						-
	-	-	-	-	-	-
Capital cash flow						
Proceeds from disposal of assets						-
Cash received from EU funds						-
Cash received from Twinning						-
Cash from Community Services						-
Other Cash Inflows						-
TOTAL Inflows	343,374	362,371	378,539	397,567	418,994	1,900,845
Cash Outflows						
Personal Emoluments	100,853	104,430	108,126	111,823	115,520	540,752
Operations & Maintenance	158,615	169,126	179,110	186,269	198,638	891,758
Administration	51,084	52,622	56,254	58,492	62,842	281,294
Finance						-
Capital						
Acquisition of property						-
Construction						-
Improvements						-
Special programmes	30,000	30,000	30,000	30,000	35,000	155,000
	30,000	30,000	30,000	30,000	35,000	155,000
Cash outflows re EU projects						-
Cash outflows re Twinning						-
Cash outflows re Community Services						-
	-	-	-	-	-	-
TOTAL Outflows	340,552	356,178	373,490	386,584	412,000	1,868,804
SURPLUS / (DEFICIT)	2,822	6,193	5,049	10,983	6,994	32,041
Brought forward (Bank /Cash Bal.)	201,845	204,667	210,860	215,909	226,892	201,845
Carry forward	204,667	210,860	215,909	226,892	233,886	233,886

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Detailed Estimates of Income

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2020	2021	2022	2023	2024	2020-2024
	€	€	€	€	€	€
Income						
1 Funds received form Central Government:						
0001 In terms of section 55 CAP 363	293,418	308,089	323,493	339,668	356,651	1,621,319
0002-0004 In terms of section 58 CAP 363						-
0005-0019 Other Income	10,000	10,000	10,000	10,000	10,000	50,000
	303,418	318,089	333,493	349,668	366,651	1,671,319
2 Bye-Laws & Legal Fees						
0021-0025 Community Services	6,000	6,300	6,615	6,946	7,293	33,154
0026-0035 Income from Permits	9,292	9,385	9,854	10,347	10,864	49,742
	15,292	15,685	16,469	17,293	18,157	82,896
3 Local Enforcement Income						
0037 Commission from Regional Committees	2,000	2,100	2,205	2,315	2,431	11,051
0038-0055 Contraventions	10,000	10,000	10,000	10,000	10,000	50,000
	12,000	12,100	12,205	12,315	12,431	61,051
4 Investment Income						
0091-0095 Bank interest						-
0096-0099 Income received from Government Securities						-
	-	-	-	-	-	-
5 General Income						
0056-0065 Sponsorships						-
0066-0069 Documents & Information						-
0070-0075 EU Funds						-
0076-0080 Twinning						-
0081-0089 Insurance Claims						-
0100-0109 Donations						-
0110-0119 Contributions	16,664	17,497	18,372	19,291	20,255	92,079
0120-0129 General Income						-
	16,664	17,497	18,372	19,291	20,255	92,079
Total	347,374	363,371	380,539	398,567	417,494	1,907,345

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Detailed Estimates of Expenditure

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2020	2021	2022	2023	2024	2020-2024
	€	€	€	€	€	€
6 Personal Emoluments						
1100 Mayor's Allowance	10,500	10,500	10,500	10,500	10,500	52,500
1200 Employees' Salaries & Wages	70,454	73,872	77,399	80,926	84,454	387,105
1300 Bonuses	811	811	811	811	811	4,055
1400 Income Supplements	727	727	727	727	727	3,635
1500 Social Security Contributions	6,161	6,320	6,489	6,659	6,828	32,457
1600 Allowances	12,200	12,200	12,200	12,200	12,200	61,000
1700 Overtime						-
	100,853	104,430	108,126	111,823	115,520	540,752
7 Operations and Maintenance						
2100-2149 Public Utilities	303	306	321	337	354	1,621
2200-2259 Public Materials & Supplies	18,360	18,727	19,663	20,647	21,679	99,076
2300-2399 Repairs & Upkeep	14,280	14,567	15,295	16,060	16,863	77,065
2400-2449 Rent	400	400	400	400	400	2,000
3010 Street Lighting	5,500	5,700	5,985	6,284	6,598	30,067
3020 Lease of Equipment						-
3030 Insurance	2,000	2,100	2,205	2,315	2,431	11,051
3035 Bank Charges	101	102	107	112	118	540
3038 Penalties						-
3040 Waste Disposal	15,019	15,770	16,558	17,635	18,516	83,498
3041 Refuse Collection	44,982	47,231	49,593	52,072	54,676	248,554
3042 Bulky Refuse Collection	3,276	3,440	3,612	3,792	3,982	18,102
3043 Bins on wheels						-
3045 Bring in sites						-
3051 Road & Street Cleaning	19,110	20,066	21,069	22,122	23,228	105,595
3052 Cleaning & Maintenance of Non-Urban Areas	7,650	7,803	8,193	8,603	9,033	41,282
3053 Cleaning of Public Conveniences	5,985	6,284	6,598	6,928	7,275	33,070
3055 Cleaning of Council Premises						-
3060 Cleaning & Maintenance of Parks & Gardens	8,240	8,838	9,280	9,744	10,231	46,333
3061 Cleaning & Maintenance of Soft Areas						-
3062 Cleaning & Maintenance of Beaches & CA						-
3063 Cleaning & Maintenance of Country Non-Urban						-
3064 Other Contractual Services						-
3070-3090 Consultation Fees						-
3100-3139 Contract & Project Management	4,500	4,725	4,961	5,209	5,470	24,865
3300-3379 Hospitality						-
3380-3389 Community	11,909	11,967	12,565	13,194	13,853	63,488
3600-3694 Local Enforcement Expenses	2,000	2,100	2,205	2,315	2,431	11,051
3700-3799 EU Projects						-
3800-3899 Twinning						-
	163,615	170,126	178,610	187,769	197,138	897,258

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Detailed Estimates of Expenditure (Continued)

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2020	2021	2022	2023	2024	2020-2024
	€	€	€	€	€	€
8 Administration & Other Expenditure						
2150-2199 Office Utilities	3,364	3,398	3,568	3,746	3,934	18,010
2260-2299 Office Materials & Supplies	1,712	1,724	1,810	1,901	1,996	9,143
2450-2499 Office Rent	12,000	12,000	12,000	12,000	12,000	60,000
2500-2599 National & International Memberships	1,010	1,020	1,071	1,125	1,181	5,407
2600-2699 Office Services	1,000	1,050	1,103	1,158	1,216	5,527
2700-2799 Transport	2,707	2,734	2,871	3,014	3,165	14,491
2800-2899 Travel	1,000	1,050	1,103	1,158	1,216	5,527
2900-2999 Information Services	2,547	2,674	2,808	2,948	3,096	14,073
3050 Office Cleaning	1,900	1,900	1,995	2,095	2,199	10,089
3140-3199 Professional Services	25,620	25,803	27,093	28,448	29,870	136,834
3200-3299 Training						-
3345 Office Hospitality	404	408	428	450	472	2,162
3400-3499 Incidental Expenses						-
Security Services re Cash Collection	820	861	904	949	997	4,531
	54,084	54,622	56,754	58,992	61,342	285,794
9 Finance Costs						
3036 Interest on Bank Loan						-
						-
	-	-	-	-	-	-
10 Other Expenditure						
3500-3599 Loss / (Profit) on Disposal of assets						-
3695 Increase/(Decrease) in allowance for bad debts						-
8000-8099 Depreciation (charge for the year)	34,000	34,000	34,000	34,000	34,000	170,000
	34,000	34,000	34,000	34,000	34,000	170,000
Total	352,552	363,178	377,490	392,584	408,000	1,893,804

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Detailed Estimates of Statement of Financial Position

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2020	2021	2022	2023	2024	2020-2024
	€	€	€	€	€	€
11 Inventory						
5201-5249 Stationery	3,500	3,300	3,200	3,000	3,000	16,000
5250-5299 Consumables						-
						-
	3,500	3,300	3,200	3,000	3,000	16,000
12 Receivables						
0201-0209 Receivables	4,500	5,000	7,000	8,000	6,500	31,000
0210-0219 LES Receivables						-
0220-0229 Receivables from EU						-
0250 Prepayments & Accrued income	3,500	3,500	3,500	3,500	3,500	17,500
						-
	8,000	8,500	10,500	11,500	10,000	48,500
13 Cash & Equivalents						
5001-5099 Bank & Cash Balances	204,667	210,860	215,909	226,892	233,886	1,092,214
	204,667	210,860	215,909	226,892	233,886	1,092,214
14 Payables						
4000 Payables	15,000	11,000	11,000	13,000	10,000	60,000
4100 Accruals	7,500	9,500	9,500	8,000	9,000	43,500
4150 Deferred Income	75,000	60,000	45,000	30,000	15,000	225,000
Short-term Borrowings						-
						-
	97,500	80,500	65,500	51,000	34,000	328,500
15 Non Current Liabilities						
4200 Long Term Borrowings						-
Deferred Income	-					-
						-
	-	-	-	-	-	-



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16 Depreciation of Property, Plant and Equipment

Asset		Office Furniture	Plant & Machinery	Office Equipment	Urban Improvement	New Street Signs	Construction Works	Motor Vehicles	Special Programme		Total
% of depreciation		8%	20%	20%	10%	100%	10%	20%	0%	0%	
		€	€	€	€	€	€	€	€	€	€
Cost											
As at 01 January	2020	16,849	3,986	41,163	178,054	41,019	785,366	3,500			1,069,937
Additions									30,000		30,000
Disposals											-
As at 31 December	2020	16,849	3,986	41,163	178,054	41,019	785,366	3,500	30,000	-	1,099,937
Grants/ other reimbursements											
As at 01 January	2020			2,644		7,687	86,935				97,266
Additions											-
Transfers											-
As at 31 December	2020	-	-	2,644	-	7,687	86,935	-	-	-	97,266
Accumulated Depreciation											
As at 01 January	2020	13,461	3,962	34,721	125,040	33,332	511,009	463			721,988
Charge for the year		300	10	1,200	8,260		24,000	230			34,000
Released on disposal											-
As at 31 December	2020	13,761	3,972	35,921	133,300	33,332	535,009	693	-	-	755,988
Budgeted NBV 31 Dec											
2019		3,388	24	3,798	53,014		187,422	3,037			250,683
Budgeted NBV 31 Dec											
2020		3,088	14	2,598	44,754	-	163,422	2,807	30,000	-	246,683

16 Depreciation of Property, Plant and Equipment

Asset		Office Furniture	Plant & Machinery	Office Equipment	Urban Improvement	New Street Signs	Construction Works	Motor Vehicles	Special Programme		Total
% of depreciation		8%	20%	20%	10%	100%	10%	20%	0%	0%	
		€	€	€	€	€	€	€	€	€	€
Cost											
As at 01 January	2021	16,849	3,986	41,163	178,054	41,019	785,366	3,500	30,000	-	1,099,937
Additions									30,000		30,000
Disposals											-
As at 31 December	2021	16,849	3,986	41,163	178,054	41,019	785,366	3,500	60,000	-	1,129,937
Grants/ other reimbursements											
As at 01 January	2021	-	-	2,644	-	7,687	86,935	-	-	-	97,266
Additions											-
Transfers											-
As at 31 December	2021	-	-	2,644	-	7,687	86,935	-	-	-	97,266
Accumulated Depreciation											
As at 01 January	2021	13,761	3,972	35,921	133,300	33,332	535,009	693	-	-	755,988
Charge for the year		300	10	1,200	8,260		24,000	230			34,000
Released on disposal											-
As at 31 December	2021	14,061	3,982	37,121	141,560	33,332	559,009	923	-	-	789,988
Budgeted NBV 31 Dec											
2020		3,088	14	2,598	44,754	-	163,422	2,807	30,000	-	246,683
Budgeted NBV 31 Dec											
2021		2,788	4	1,398	36,494	-	139,422	2,577	60,000	-	242,683

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16 Depreciation of Property, Plant and Equipment

Asset		Office Furniture	Plant & Machinery	Office Equipment	Urban Improvement	New Street Signs	Construction Works	Motor Vehicles	Special Programme		Total
% of depreciation		8%	20%	20%	10%	100%	10%	20%	0%	0%	
Cost		€	€	€	€	€	€	€	€	€	€
As at 01 January	2022	16,849	3,986	41,163	178,054	41,019	785,366	3,500	60,000	-	1,129,937
Additions									30,000		30,000
Disposals											-
As at 31 December	2022	16,849	3,986	41,163	178,054	41,019	785,366	3,500	90,000	-	1,159,937
Grants/ other reimbursements											
As at 01 January	2022	-	-	2,644	-	7,687	86,935	-	-	-	97,266
Additions											-
Transfers											-
As at 31 December	2022	-	-	2,644	-	7,687	86,935	-	-	-	97,266
Accumulated Depreciation											
As at 01 January	2022	14,061	3,982	37,121	141,560	33,332	559,009	923	-	-	789,988
Charge for the year		300	4	1,200	8,260		24,006	230			34,000
Released on disposal											-
As at 31 December	2022	14,361	3,986	38,321	149,820	33,332	583,015	1,153	-	-	823,988
Budgeted NBV 31 Dec	2021	2,788	4	1,398	36,494	-	139,422	2,577	60,000	-	242,683
Budgeted NBV 31 Dec	2022	2,488	-	198	28,234	-	115,416	2,347	90,000	-	238,683

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16 Depreciation of Property, Plant and Equipment

Asset		Office Furniture	Plant & Machinery	Office Equipment	Urban Improvement	New Street Signs	Construction Works	Motor Vehicles	Special Programme		Total
% of depreciation		8%	20%	20%	10%	100%	10%	20%	0%	0%	
		€	€	€	€	€	€	€	€	€	€
Cost											
As at 01 January	2023	16,849	3,986	41,163	178,054	41,019	785,366	3,500	90,000	-	1,159,937
Additions									30,000		30,000
Disposals											-
As at 31 December	2023	16,849	3,986	41,163	178,054	41,019	785,366	3,500	120,000	-	1,189,937
Grants/ other reimbursements											
As at 01 January	2023	-	-	2,644	-	7,687	86,935	-	-	-	97,266
Additions											-
Transfers											-
As at 31 December	2023	-	-	2,644	-	7,687	86,935	-	-	-	97,266
Accumulated Depreciation											
As at 01 January	2023	14,361	3,986	38,321	149,820	33,332	583,015	1,153	-	-	823,988
Charge for the year		300		198	8,260		25,012	230			34,000
Released on disposal											-
As at 31 December	2023	14,661	3,986	38,519	158,080	33,332	608,027	1,383	-	-	857,988
Budgeted NBV 31 Dec 2022		2,488	-	198	28,234	-	115,416	2,347	90,000	-	238,683
Budgeted NBV 31 Dec 2023		2,188	-	-	19,974	-	90,404	2,117	120,000	-	234,683

16 Depreciation of Property, Plant and Equipment

Asset		Office Furniture	Plant & Machinery	Office Equipment	Urban Improvement	New Street Signs	Construction Works	Motor Vehicles	Special Programme		Total
% of depreciation		8%	20%	20%	10%	100%	10%	20%	0%	0%	
Cost		€	€	€	€	€	€	€	€	€	€
As at 01 January	2024	16,849	3,986	41,163	178,054	41,019	785,366	3,500	120,000	-	1,189,937
Additions									35,000		35,000
Disposals											-
As at 31 December	2024	16,849	3,986	41,163	178,054	41,019	785,366	3,500	155,000	-	1,224,937
Grants/ other reimbursements											
As at 01 January	2024	-	-	2,644	-	7,687	86,935	-	-	-	97,266
Additions											-
Transfers											-
As at 31 December	2024	-	-	2,644	-	7,687	86,935	-	-	-	97,266
Accumulated Depreciation											
As at 01 January	2024	14,661	3,986	38,519	158,080	33,332	608,027	1,383	-	-	857,988
Charge for the year		300			1,200	8,260	24,010	230			34,000
Released on disposal											-
As at 31 December	2024	14,961	3,986	38,519	159,280	41,592	632,037	1,613	-	-	891,988
Budgeted NBV 31 Dec											
2023		2,188	-	-	19,974	-	90,404	2,117	120,000	-	234,683
Budgeted NBV 31 Dec											
2024		1,888	-	-	18,774	(8,260)	66,394	1,887	155,000	-	235,683